



## **Introduction To Liner Shipping & Key Drivers**

- · What is liner shipping?
- · What are the core drivers in liner shipping?
- What are the available data sources and how credible are they?
- How to understand supply and demand
- The complexities arising from network dynamics when measuring market balance
- Modelling past and present supply/demand balance
- How to forecast supply and demand developments?

# **Formation of Freight Rates**

- · Freight rate developments
- · Can pricing be linked to supply/demand balance?
- · The impact of rate increases
- Understanding rate erosion
- · The use of game theoretic models
- · The dynamics of price wars
- Lessons learned from the Pandemic super-cycle 2020-2023

# Pricing, Yield and Integrated Revenue Management

- · Pricing and yield management
- The impact of network pricing models
- · The problem of contract non-enforceability
- The problem of balancing yield optimization and sales KPIs

## Scale Advantage in Liner Shipping

- The two types of scale advantage in liner shipping
- The importance of vessel size
- · The importance of network size

# The impact of digitalization

- · What does digitalization mean for liner shipping?
- · What is the coming role of AI?

### **Carrier Strategies**

- · Consolidation in liner shipping
- The balance shifting between vessel sizes and service frequency
- The strategic opportunities and choices for the carriers
- The role of alliances and impact of new alliances in 2025
- · Increasing diversity in carrier strategies
- Commoditization
- · Viable niche strategies

### Impacts on Other Stakeholders

- The impact carrier strategies and developments will have on terminals
- The impact carrier strategies and developments will have on cargo owners
- The impact carrier strategies and developments will have on forwarders

### 2025 and beyond

- Lessons learned from pandemic super-cycle 2020-2023
- Lessons learned from new super cycle 2024
- Geopolitical ramifications changing liner shipping